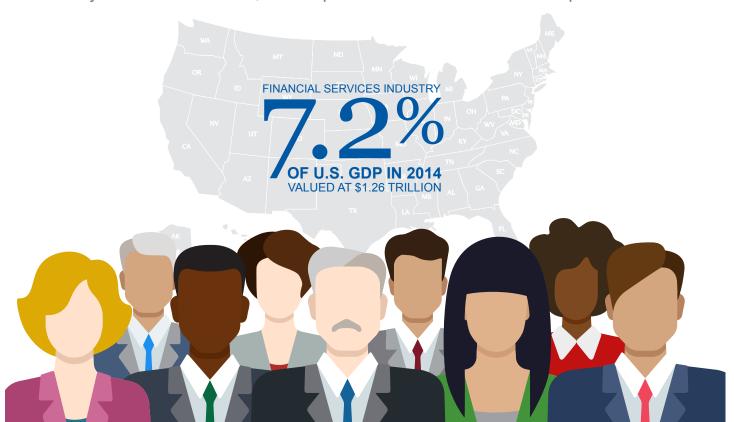


## INTRODUCTION

Many key indicators, spanning economic, sentiment, and general market barometers, have suggested yet another fundamentally solid year in 2014, which the 2015 survey was based upon. The performance of the financial services industry since the 2008 recession has been one of the most persistently positive environments seen in modern times. With such strength in the industry, a natural question is to ask if it has manifested in the compensation of investment and financial professionals.

With the financial services industry representing 7.2% of U.S. GDP—valued at \$1.26 trillion—in 2014, it is critical to have real-world data that can provide a unique comparison of salaries, bonuses, job satisfaction and motivational factors of the financial professionals who comprise the industry. To determine the state of the industry, eight CFA Societies executed a joint market research initiative to accurately define compensation levels, structure and market perceptions. The findings from over 2,300 respondents represented by the CFA Societies of Cincinnati, Chicago, Iowa, Madison, Milwaukee, Minnesota, Nebraska and St. Louis paints a first-of-its kind snapshot of the how investment and financial professionals are compensated across the Midwest.

The participation of these multiple markets enables geographic comparisons, while also allowing for deeper analysis to discover anomalies in market perceptions, or confirmation in assumed trends. The findings represented in this paper are not necessarily definitive in nature, but do provide a summarization of representative data.



## GENERAL OVERVIEW

A strong financial services jobs market represents continued economic progress through the Midwest. Hiring trends show that more employers are willing to add additional staff within their firms. These employees also appear to have higher job satisfaction in their current roles, an additional sign of a strengthening economy. To wit, respondents surveyed indicated that nearly 70% were "unlikely" or "very unlikely" to seek a new career this year. This response is consistent with a strong industry backdrop and a well-compensated workforce. Additionally, 70% of respondents received an increase in compensation, with 30% reporting increases greater than 10%. With these positive metrics, it is likely that most employees will continue to have high satisfaction and low turnover.

OVER
70%
INCREASED
THEIR COMPENSATION
FROM LAST YEAR

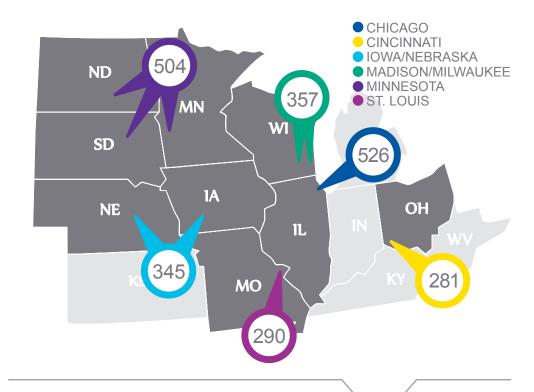
30% ACROSS THE REGION RECEIVED GREATER THAN A

10%
INCREASE
IN COMPENSATION FROM LAST YEAR

AROUND
7096
"UNLIKELY" OR
"VERY UNLIKELY"
TO TAKE ON A
NEW ROLE THIS YEAR

# >20 10-20 5-10 2-5 <2 CHICAGO 21% 39% 30% 9% CINCINNATI 22% 33% **25**% 16% **IOWA** NEBRASKA 22% **35**% 22% 16% 5% MADISON MILWAUKEE **22**% 32% 22% 15% **MINNESOTA** 17% 31% **27**% 18% ST. LOUIS 29% 39% 20% 9%

# NUMBER OF RESPONDENTS



# **EDUCATION**

**CHICAGO** 



Graduate Degree
Bachelors Degree 38%
Doctorate 1%

CINCINNATI



Graduate Degree
Bachelors Degree 54%
Doctorate 1%

IOWA NEBRASKA



Graduate Degree
Bachelors Degree 45%
Doctorate 3%

MADISON MILWAUKEE



Graduate Degree
Bachelors Degree 48%
Doctorate 1%

MINNESOTA



Graduate Degree
Bachelors Degree 55%
Doctorate 1%

#### ST. LOUIS

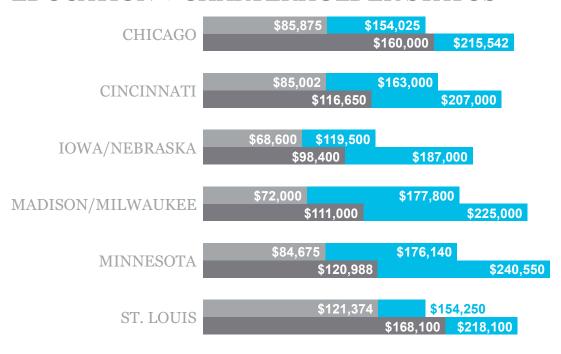


Graduate Degree
Bachelors Degree 44%
Doctorate 1%

### CFA DESIGNATION

Employers increasingly seek employees with the CFA designation. This is reflected in their willingness to better compensate those with the designation. According to Hirenomics, an executive search firm, professionals with the CFA designation are seeing compensation 70-100% higher than comparable wages received by non-Charterholders. Directionally, this is consistent with data shown across the Midwest. After removing the influence of other variables (specifically: years of experience, education, job title, location, type of firm, and assets under management), a regression shows that the CFA designation results in a 26% increase in compensation.

### EDUCATION + CHARTERHOLDER STATUS



Overall, both the CFA designation and holding a graduate degree has had an impact on individual's compensation. It is encouraging that employers value additional education and the dedication it takes to achieve these goals.

BACHELORS DEGREEGRADUATE DEGREE+ CHARTERHOLDER



TOTAL COMPENSATION INCREASE WHEN HOLDING A GRADUATE DEGREE COMPARED TO A BACHELOR DEGREE

# MOST POPULAR JOB TITLES FOR ENTIRE REGION

186	Buy-side research analyst (fixed income)	8.8%
186	Portfolio manager (equities)	8.8%
151	Buy-side research analyst (equity)	7.2%
123	Consultant	5.9%
115	Portfolio manager (fixed income)	5.5%
107	Chief investment officer	5.1%
103	Bank/private client portfolio manager	4.9%
103	Financial advisor/broker	4.9%
89	Risk manager	4.2%
71	Manager of managers	3.4%
66	Private client professional (other)	3.1%
58	Institutional sales representative/relationship manager	2.8%
54	Accountant/auditor	2.6%
52	Performance analyst	2.5%
49	Manager research (equity)	2.3%
46	Sell-side research analyst (equity)	2.2%
45	Strategist	2.1%
43	Portfolio manager (indexed/other)	2.0%
38	Buy-side research analyst (other)	1.8%
35	Manager research (alternatives)	1.7%
34	Credit analyst (rating)	1.6%

#### **ORGANIZATION TYPES**

# THE MOST COMMON TYPES WERE:

- O INVESTMENT MANAGEMENT FIRM
- INVESTMENT BANK COMMERCIAL BANK BROKERAGE FIRM
- O INSURANCE COMPANY
- CONSULTING ACCOUNTING LAW FIRM

#### **OTHER COMMON TYPES:**

CORPORATE PLAN SPONSOR

**EDUCATIONAL INSTITUTION** 

ENDOWMENT FOUNDATION OTHER NOT-FOR-PROFIT

FAMILY OFFICE

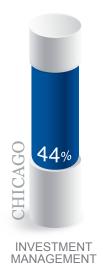
GOVERNMENT AGENCY/DEPARTMENT

HEDGE FUND OR FUND OF FUNDS

**RATING AGENCY** 

The graphs below show the most common organization types for each location.

### MOST COMMON ORGANIZATION TYPE BY REGION



**FIRM** 









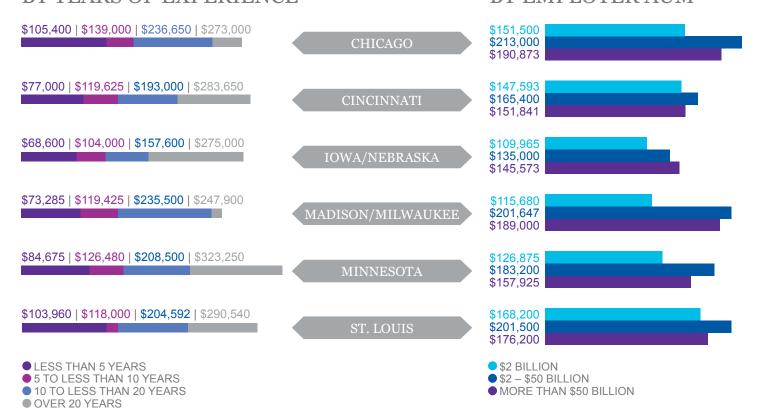


INVESTMENT MANAGEMENT FIRM

INVESTMENT BANK COMMERCIAL BANK BROKERAGE FIRM

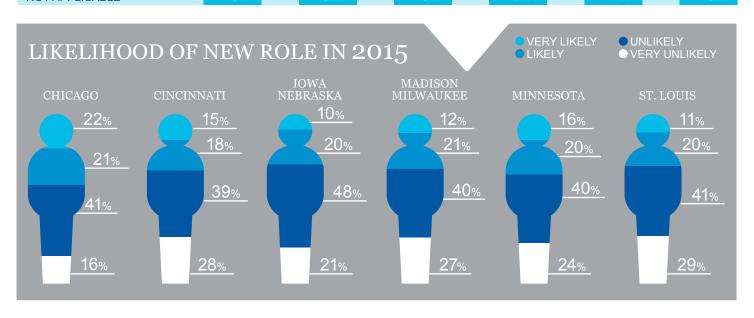
### TOTAL COMPENSATION BY YEARS OF EXPERIENCE

### TOTAL COMPENSATION BY EMPLOYER AUM



#### ASSETS UNDER MANAGEMENT (AUM)

IOWA MADISON								
		CHICAGO	CINCINNATI	NEBRASKA	MILWAUKEE	MINNESOTA	ST. LOUIS	
	< \$500 MILLION	9%	12%	8%	7%	10%	5%	
	\$500 MILLION TO < \$2 BILLION	9%	16%	8%	13%	14%	5%	
	\$2 BILLION TO < \$10 BILLION	20%	32%	14%	20%	12%	12%	
	\$10 BILLION TO < \$50 BILLION	13%	22%	16%	13%	15%	34%	
	\$50 BILLION TO < \$100 BILLION	7%	5%	8%	7%	11%	5%	
	> \$100 BILLION	28%	8%	35%	32%	25%	27%	
	NOT APPLICABLE	15%	6%	10%	9%	14%	10%	



# INTERQUARTILE RANGES FOR TOTAL COMPENSATION BASED ON SELECTED OCCUPATIONS

OCCUPATION TITLE	LOWER QUARTILE 25th	MEDIAN 50th	UPPER QUARTILE 75th
Buy-side research analyst (fixed income)	103,925	163,500	260,604
Chicago	124,150	190,100	284,750
Cincinnati	86,000	114,750	159,000
Iowa/Nebraska	84,000	111,000	211,000
Madison/Milwaukee	131,000	236,000	283,800
Minnesota	130,946	207,836	289,500
St. Louis	105,210	164,000	226,750
Portfolio manager (equities)*	167,750	252,500	423,500
Chicago	168,875	222,500	412,450
Cincinnati	142,000	248,000	374,500
Iowa/Nebraska	120,600	209,500	365,250
Madison/Milwaukee	167,800	251,500	426,875
Minnesota	232,375	373,690	455,750
St. Louis	169,200	232,282	318,000
Buy-side research analyst (equity)	111,653	175,000	285,400
Chicago	141,000	223,000	360,690
Cincinnati	73,000	105,000	142,000
lowa/Nebraska Madison/Milwaukee	120,625	190,070	413,375
	119,600	189,000	282,500
Minnesota St. Louis	100,000 114,175	150,000 199,000	210,000 239,900
Consultant	92,365	145,500	235,500
Chicago	109,975	160,000	273,500
Cincinnati	99,527	140,000	469,000
Iowa/Nebraska Madison/Milwaukee	68,335 59,850	114,820 83,000	188,000 150,000
Minnesota	94,595	134,500	150,000
St. Louis	139,500	190,000	305,000
		·	
Portfolio manager (fixed income)* Chicago	152,700 172,050	232,000	360,500
Cincago	173,950 217,000	269,000 258,000	358,000 298,000
lowa/Nebraska	130,750	175,800	353,750
Madison/Milwaukee	188,629	245,000	345,800
Minnesota	157,250	271,500	468,500
St. Louis	130,425	237,100	345,800
Chief investment officer*	170,688	263,500	505,750
Chicago	168,500	192,305	475,000
Cincinnati	161,500	275,000	373,000
Iowa/Nebraska	163,250	277,300	684,900
Madison/Milwaukee	148,000	241,500	441,000
Minnesota	230,000	290,650	502,000
St. Louis	200,900	400,000	618,000
Bank/private client portfolio manager	103,110	148,300	215,500
Chicago	122,555	166,600	261,025
Cincinnati	101,075	143,350	202,500
Iowa/Nebraska	97,000	128,600	180,500
Madison/Milwaukee	146,150	195,000	247,800
Minnesota	96,660	125,000	178,775
St. Louis	123,417	131,000	224,500
Financial advisor/broker	89,850	132,700	271,750
Chicago	102,500	125,000	200,000
Cincinnati	176,250	228,500	287,075
lowa/Nebraska	73,500	108,000	262,250
Madison/Milwaukee Minnesota	89,175 81,250	101,500 145,738	320,300 238,500
St. Louis	77,750	131,500	215,750
Risk manager	105,100	136,000	220,000
Chicago	115,800	192,200	267,000 150,875
Cincinnati Iowa/Nebraska	85,857 95,375	98,900 110,950	159,875
Madison/Milwaukee	95,375 112,000	110,950 136,000	169,693 254,300
Minnesota	108,925	145,500	177,438
St. Louis	106,500	141,500	167,500
	,	, 0 0 0	,000

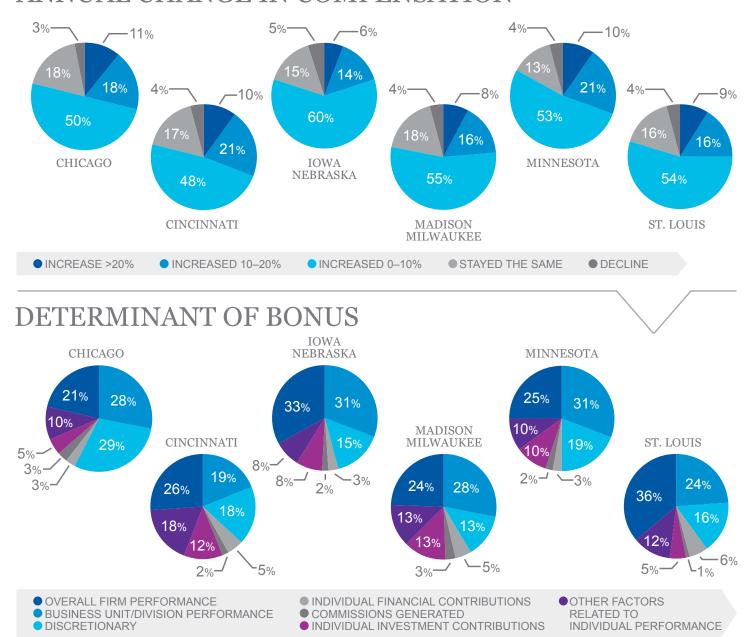
Location doesn't seem to matter when it comes to compensation of analysts.

The type of firm, investment performance, and the self-reported performance of the individual have a much larger impact on total compensation.



\*It is common for responses from PM's and CIO's to have a larger interquartile range since more of their compensation is based on investment performance.

### ANNUAL CHANGE IN COMPENSATION



### OTHER FORMS OF COMPENSATION

	CHICAGO	CINCINNATI	IOWA NEBRASKA	MADISON MILWAUKEE	MINNESOTA	ST. LOUIS
CASH/BONUS PERFORMANCE	90%	88%	87%	86%	87%	90%
EMPLOYER 401(K) CONTRIBUTIONS	79%	74%	85%	79%	78%	79%
PROFIT SHARING	22%	40%	18%	32%	28%	39%
RESTRICTED STOCK AWARDS/PHANTOM SHARES	21%	19%	16%	13%	13%	23%
DEFERRED/MULTI-YEAR EARNINGS	9%	9%	9%	11%	10%	9%
COMMISSION/SALES BONUS	8%	8%	5%	9%	6%	8%
STOCK OPTIONS	2%	7%	3%	3%	4%	4%

# EXECUTED BY PARTICIPATING CFA SOCIETIES

CFA societies are the heart and soul of CFA Institute—a global community of investment professionals committed to the highest standards of ethics, education, and excellence. Each CFA society serves the members in its market area with relevant professional education, rewarding volunteer experiences, outstanding networking opportunities, and much more.

















### SURVEY GENEROUSLY SUPPORTED BY HIRENOMICS, LLC

Hirenomics is an Executive Recruiting firm specialized in the financial services industry. Our firm represents investment management, private equity, and insurance companies that range from firms with over a trillion in AUM to small boutique firms across the country. What separates our firm from others is our high touch, methodical process to recruiting, along with our unparalleled approach to unearthing passive candidates. As a leader in recruiting, we are proud to say we hold some of the top return-on-investment and long-term retention stats in the industry: a 99% closing ratio and a 94% retention ratio. If you are interested in learning more about Hirenomics, go to <a href="https://hirenomics.com/">http://hirenomics.com/</a>.



For more information on the survey findings or how your CFA Society can participate in future research, please email executivedirector@cfamn.org.